

Proactive Risk: Managing, Mitigating, and a Case Study in Election Security

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NATO 15th Operations Research and Analysis Conference
October 2021



Supply Chain
Management

Cyber Risk: Reactive to Proactive

- **User problem (threat) vs. data problem (risk)**
 - Insiders, cyber concerns, etc.
- **Shift from reactive to proactive policies to manage**
- **Reactive: Protection and privacy of data itself**
 - Secure email, web monitoring, phishing, breaches
- **Proactive: Prevention by means of a centralized policy or process**
 - Working to prevent before occur

Metrics: Two Definitions

- **Cybersecurity: Best practices, predictive measures**
- **Analytics: Descriptive**
- **Very hard to define**
- **Great interest to the intelligence community**
- **Definitions align with approaches and how define security space**
- **Level of risk**
 - **Willing to take on?**
 - **Level needed?**
 - **What is appropriate?**

Insiders are Part of the Solution

- **Non-malicious insiders become part of the solution**
 - Empower with solutions
 - Positive feedback loops
- **Break bottlenecks of workarounds**
- **“See something, say something”**
- **Human behavior drives degree of inherent risk**
 - Approach questions, interact with systems, behaviors
 - Coach from on the ground
 - How does your team work?
- **NSA Hard Problem**

Consider Threat Systemically

- Cyber, physical, insider
- Human behavior is only one approach

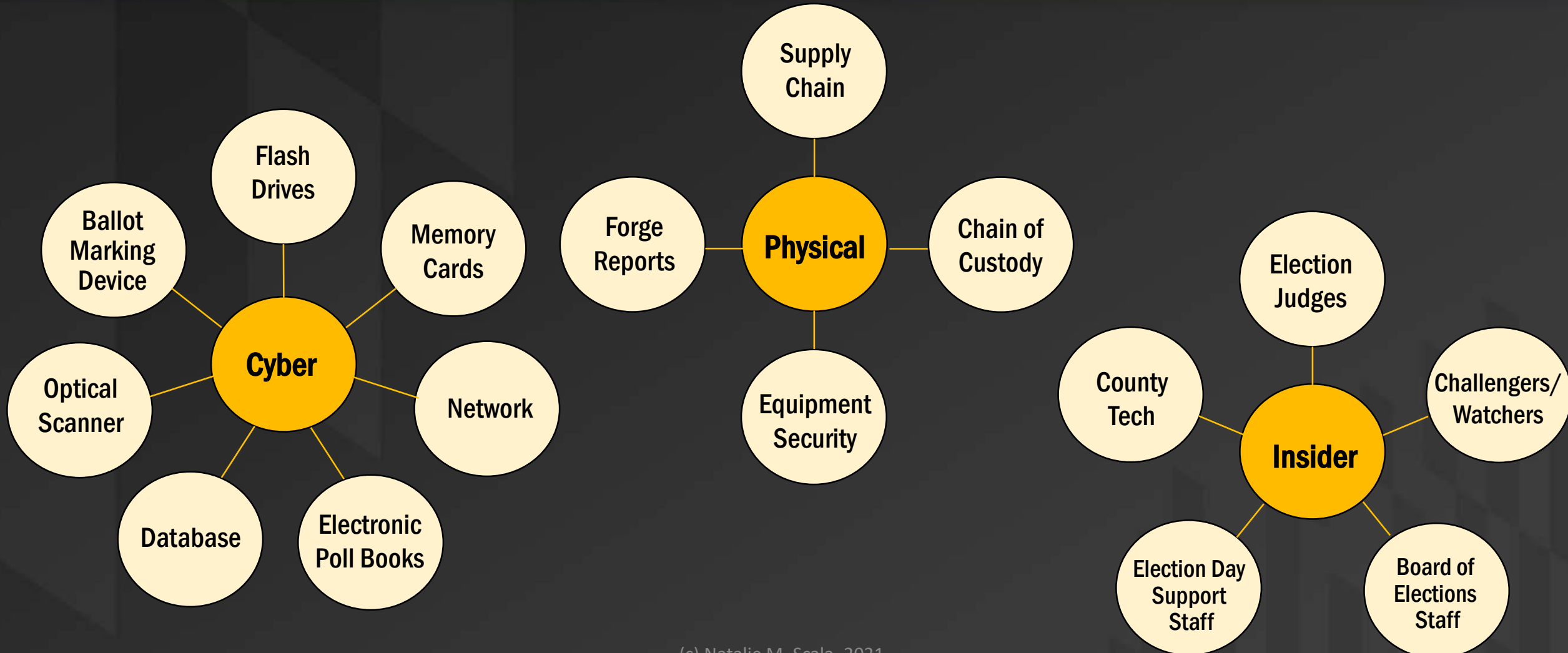
Case Study: Election Security

- **U.S. Help America Vote Act (2002):** Sweeping reforms to voting processes
 - Voting systems, voter access
 - Punch cards
- **Department of Homeland Security (2017):** 21 states target of attacks to voting systems during the 2016 Presidential Election
- **Senate Intelligence Committee (2019):** Election systems in all 50 states targeted in 2016
- **Robert S. Mueller, III (2019):** Interference ongoing
- **DHS (2017):** Election infrastructure is critical infrastructure
 - Voting systems, storage of ballots and equipment, associated infrastructure
 - Government Facilities sector

Systemic Threats

- First academic team to define threats systemically in elections
- Framing extends beyond elections
- Cyber
 - Digital machines and media
 - Regardless of Internet connection
- Physical
 - Tampering with or disrupting equipment
- Insider
 - Adversaries and insiders
 - Simple, honest mistakes
 - Deliberate actions with ill-harm effects

Sources of Threat



What about COVID-19?

- Crowding, lines, sick poll workers are problems
- Constant state of flux, plans changing, shifts in process
 - 40% of states had process change in primary
 - 47 states continued with expanded mail for General Election
- Need access in place
 - Safe, socially distant methods of voting
- Attacks on legitimacy of mail votes
 - Political discourse, (mis)information
 - Social media, instructions, messaging
- What does the data say?
 - Mix of mail with in-person voting adds complexity
 - Harder for adversary to infiltrate, less impact or value

Who was Targeted in 2016?

	Targeted	Non-Targeted
# standardized states + D.C.	9	7
# non-standardized states + D.C.	12	23
% standardized equipment	56.25%	43.75%
% non-standardized equipment	34.29%	65.71%
% voting red in 2016	52.38%	60.00%
% voting blue in 2016	47.62%	40.00%

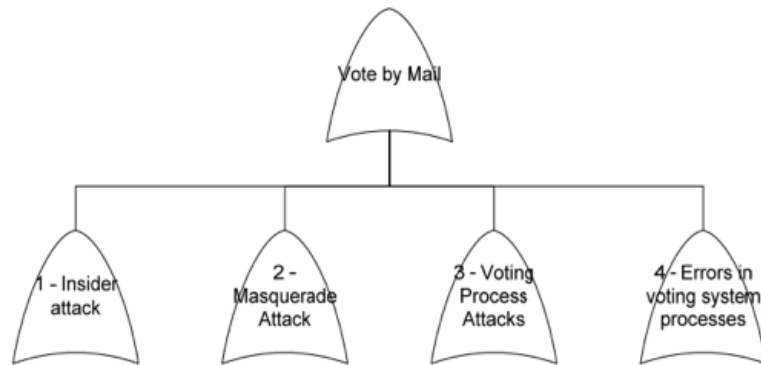
- Center for American Progress report (2018)
- Targeted status in 2016 via DHS (*The Washington Post*, 2017)
- Data coded and available at www.drnataliescala.com/projects

Attack Trees and Risk Analysis

- **Attack tree is inventory of risks**
 - Does not identify strength or likelihood
 - Threats and scenarios: Systemic sources
- **Decompose complex actions into hierarchical levels**
- **Graphic representation of security problem**
- **EAC data: Much has changed**
 - 8 states fully or mostly mail voting
 - COVID-19
 - Adaptive adversary

Vote by Mail Attack Tree (EAC, 2009)

Vote by Mail Threat Tree - Graphic



5-1 Vote by Mail Overview

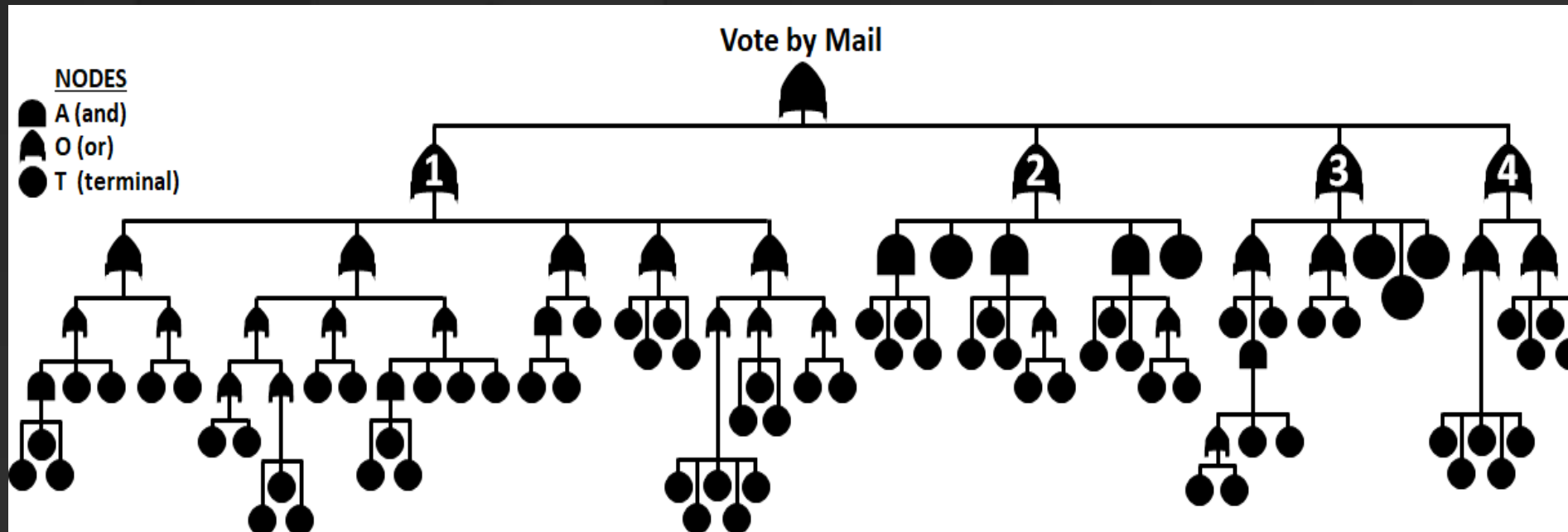
node type - outline number - threat action

```

O 1 Insider attack
  O 1.1 Edit Marked Ballots
    O 1.1.1 Edit at Local Elections Office
      A 1.1.1.1 Edit During Duplication
        T 1.1.1.1.1 Form Collaboration of PWs
        T 1.1.1.1.2 Gain Exclusive Access to Ballots
        T 1.1.1.1.3 Mark under/overvotes or change votes
      T 1.1.1.2 Edit During Counting
      T 1.1.1.3 Edit During Other Handling
    O 1.1.2 Edit in Transit
      T 1.1.2.1 Edit in Post Office
  
```

- Insider threats, external threats, voter error
- Hierarchy consists of *or*(O), *and*(A), *terminal*(T) nodes

Vote by Mail Attack Tree (EAC, 2009)



- Threat scenarios
 - Insider = 32
 - External = 16
 - Voter error = 9
 - Total = 57

Investigating Attack Tree Revisions

Needs

- Pandemic implications
- Threats to critical infrastructure
- Adaptive adversary

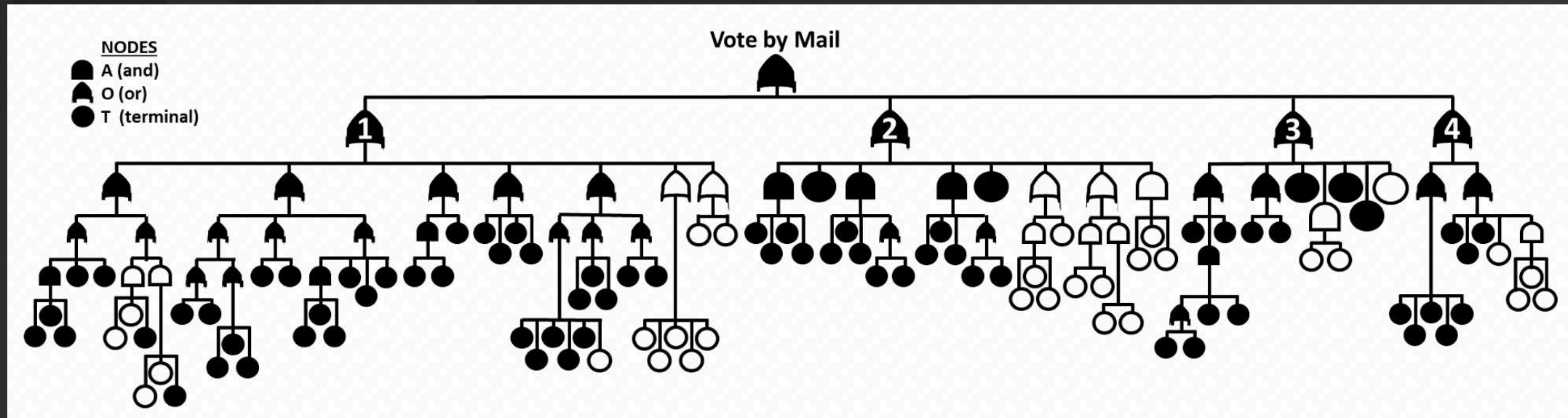
Validation

- Boards of Elections
 - Maryland counties

Sources of data

- Mainstream, non-partisan news articles
 - January through August 2020
- Bipartisan or non-political think tanks
- Academic centers
- Voter instruction sheets
- State-created documentation
- Price, et al. (2019)
- Locraft, et al. (2019)
- Scala, et al. (2020) & modules
- Poll worker training manuals

Updated Attack Tree



- 30 new threats
- Threat scenarios
 - Insider = 40
 - External = 23
 - Voter error = 10

What are the New Threats?

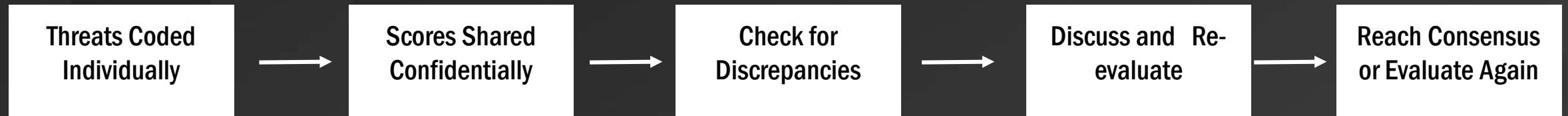
Node	Vulnerability	Branch	Node	Vulnerability	Branch
X ₇₃	Form collaboration with mail worker and acquire access	Insider	X ₈₈	Destroy drop box	External
X ₇₄	Break into post office	Insider	X ₈₉	Gain exclusive access to ballot storage	External
X ₇₅	Form collaboration with mail worker and acquire access	Insider	X ₉₀	Alter marks and return to storage	External
X ₇₆	Break into intermediate mail room	Insider	X ₉₁	Gain exclusive access to ballot storage	External
X ₇₇	Manipulate return envelope	Insider	X ₉₂	Steal/destroy ballots	External
X ₇₈	Misallocate polling or drop-box locations	Insider	X ₉₃	Steal blank ballot from mailbox	External
X ₇₉	Provide regional mail-in voting misinformation	Insider	X ₉₄	Mark and return their ballot	External
X ₈₀	Hinder or suppress regional postal services	Insider	X ₉₅	Defeat signature check	External
X ₈₁	System outage	Insider	X ₉₆	Paper ballot scanner hacked	External
X ₈₂	Name deliberately misspelled on ballot	Insider	X ₉₇	Vote denied or altered	External
X ₈₃	Paper ballot scanner hacked	Insider	X ₉₈	Invalid ID card attack	External
X ₈₄	Vote denied or altered	Insider	X ₉₉	Error in instructions	Voter error
X ₈₅	Identify target	External	X ₁₀₀	Unclear assistance instructions when not required	Voter error
X ₈₆	Acquire access to drop box	External	X ₁₀₁	Ballot says ID required when not required	Voter error
X ₈₇	Alter marks and return their ballots	External	X ₁₀₂	Expired Voter ID	Voter error

Strength or Likelihood of Threat

- Consider utility on three dimensions
 - Attack cost (AC) u_1
 - Technical difficulty (TD) u_2
 - Discovering difficulty (DD) u_3
- Terminal nodes
- Criteria adapted from Du and Zhu (2013)

Attack Cost (AC)		Technical Difficulty (TD)		Discovering Difficulty (DD)	
Grade	Standard	Grade	Standard	Grade	Standard
5	Severe consequences likely	5	Extremely difficult	1	Extremely difficult
4	High consequences likely	4	Difficult	2	Difficult
3	Moderate consequences likely	3	Moderate	3	Moderate
2	Mild consequences likely	2	Simple	4	Simple
1	Little to no consequences likely	1	Very simple	5	Very simple

Assessing Utility: Delphi Method



Calculating Relative Likelihood

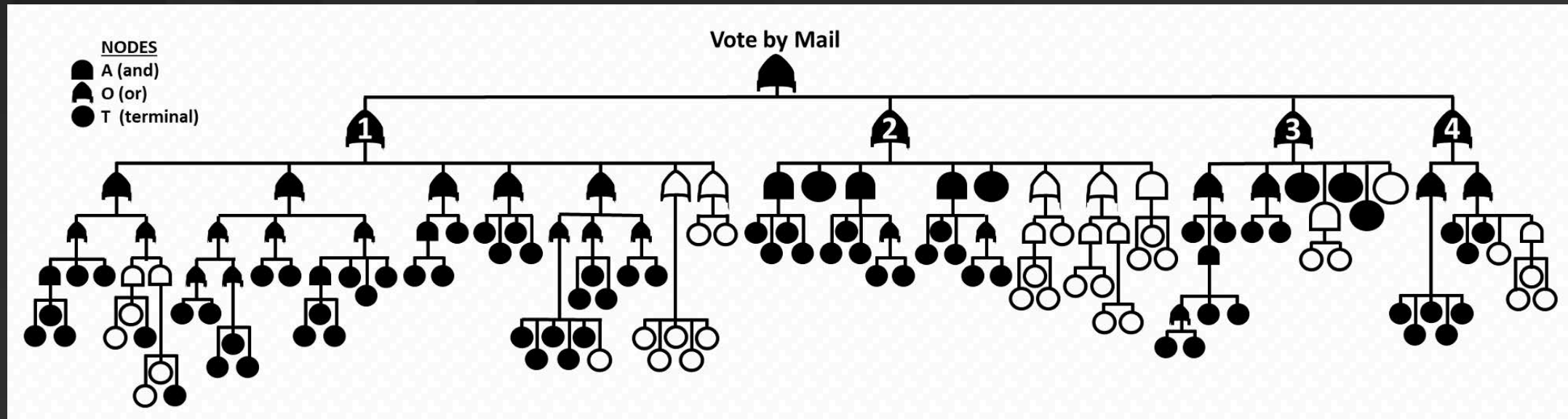
- Relative likelihood for each terminal node X_j :

$$P(X_j) = w_1 u_{1j} + w_2 u_{2j} + w_3 u_{3j}$$

- $j \in \{1, 2, \dots, n\}$, n terminal nodes
- $w_k, k \in \{1, 2, 3\}$, weight assigned to utility function k ; $\sum w_k = 1$
 - $w_k = 1/3 \forall k$
- $u \in [0, 1]$, using scale factor (0.2) to convert ordinal scales

Terminal Node	AC	TD	DD	Relative Likelihood	Terminal Node	AC	TD	DD	Relative Likelihood
T 1.1.1.1.1 (X_1)	4	2	2	0.08	T 2.1.3 (X_{40})	5	2	3	0.07
T 1.1.1.1.2 (X_2)	4	3	2	0.07	T 2.1.4 (X_{41})	4	2	1	0.12
T 1.1.1.1.3 (X_3)	3	4	2	0.07	T 2.2 (X_{42})	5	2	2	0.08
T 1.1.1.2 (X_4)	5	3	3	0.06	T 2.3.1 (X_{43})	4	3	3	0.06
T 1.1.1.3 (X_5)	3	4	3	0.06	T 2.3.2 (X_{44})	4	2	3	0.07

What about Scenarios?



- Threat scenarios
 - Insider = 40
 - External = 23
 - Voter error = 10
 - Total = 73

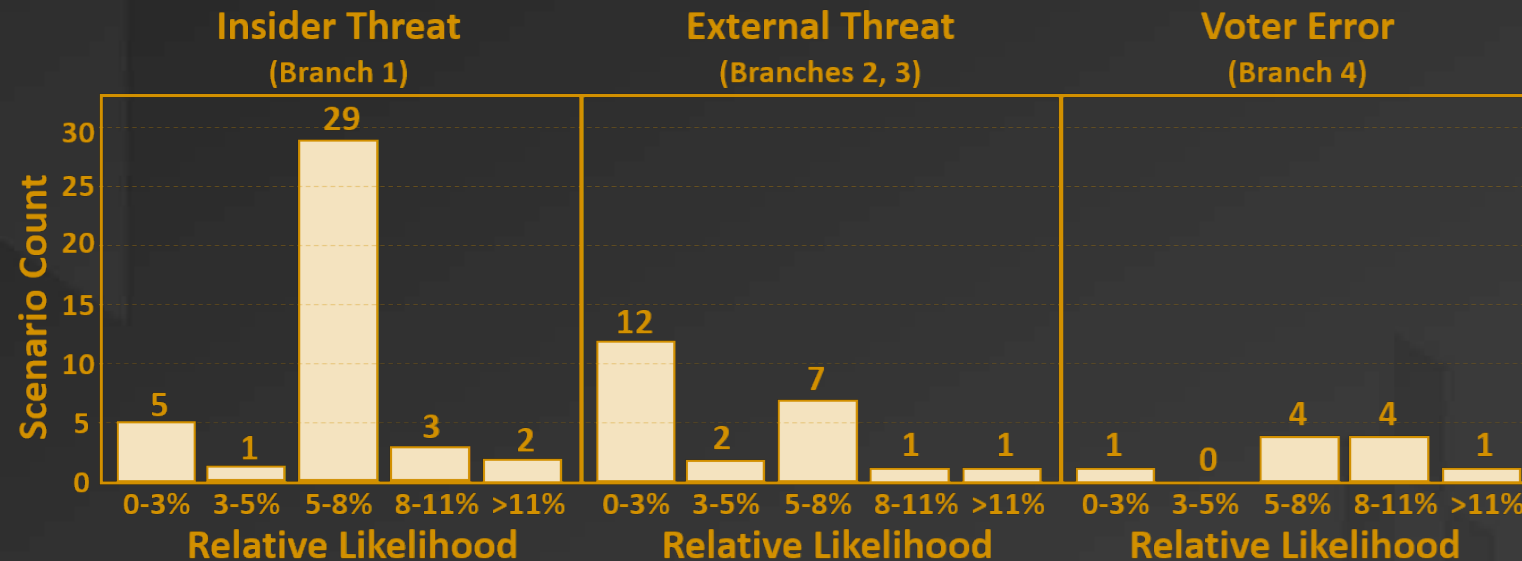
Relative Likelihood for Scenarios

- For an attack scenario $S_i = (X_{i1}, X_{i2}, \dots, X_{iN})$
 - AND structure: $P(S_i) = P(X_{i1})P(X_{i2}) \dots P(X_{iN})$
 - OR structure: $P(S_i) = P(X_{i1})$
- Least likely: High cost, difficult to pursue, easy to discover

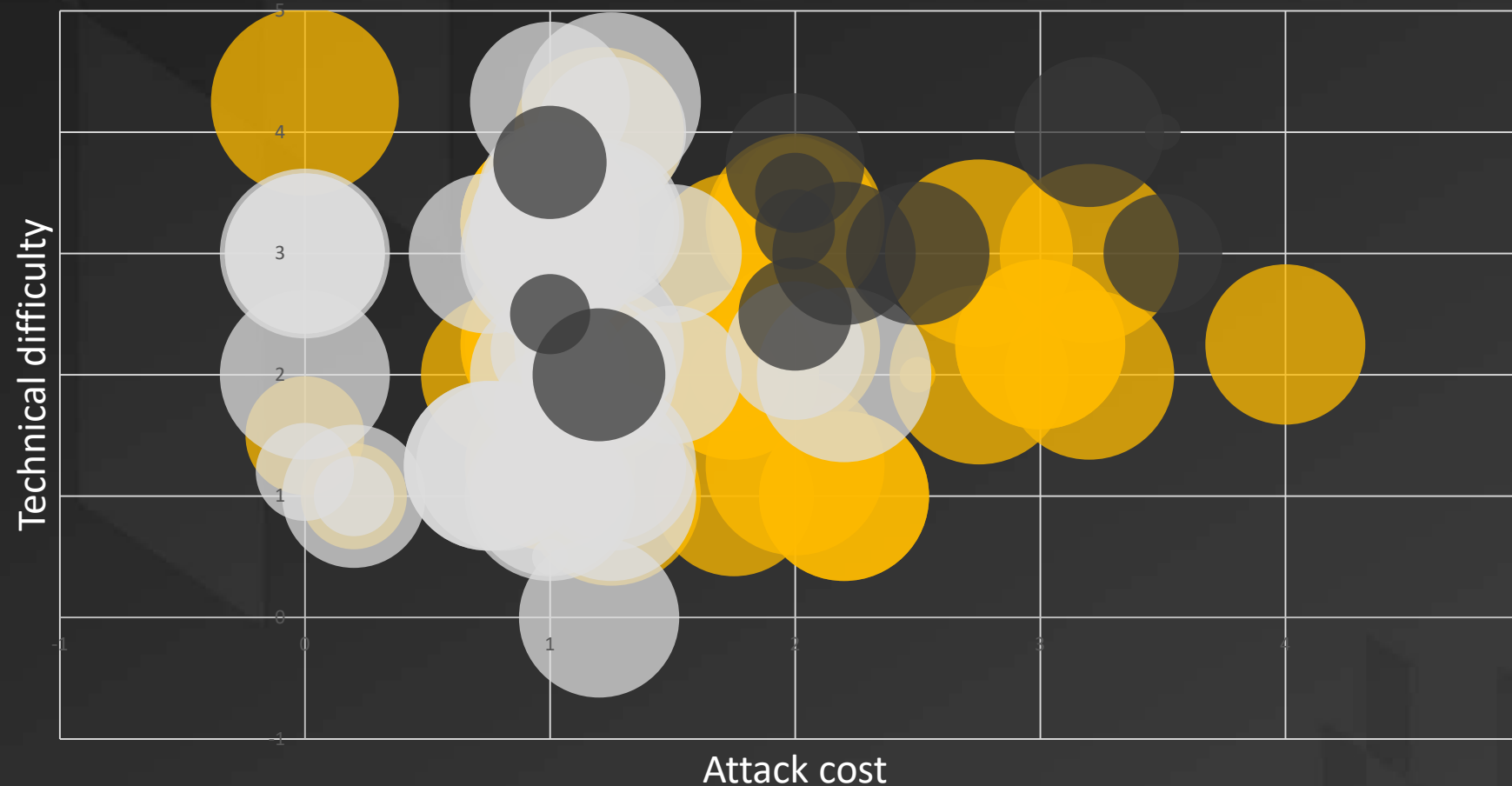
Attack Sequence	Leaf Node(s)	Relative Likelihood	Attack Sequence	Leaf Node(s)	Relative Likelihood
S_1	X_1, X_2, X_3	0.0004	S_{38}	X_{82}	0.0600
S_2	X_4	0.0600	S_{39}	X_{83}	0.0600
S_3	X_5	0.0600	S_{40}	X_{84}	0.0700
S_4	X_{73}, X_{74}, X_6	0.0002	S_{41}	$X_{38}, X_{39}, X_{40}, X_{41}$	0.0000

Scenario Likelihood

- Insider: Majority of scenarios
- External: Very low relative likelihood
 - External actors may not be interested or incentivized
- Voter error: Only 13.7% of total scenarios



Threat Impact on Mail Voting



- Considering attack cost, technical difficulty, discovering difficulty
- Yellow = insider threats, white = external threats, black = voter error threats

Threats of Most Concern

Scenario	Threat		Relative Likelihood	Branch
S ₇	X ₉	Errant failed signature	0.12	Insider
S ₁₂	X ₁₄	Accidental loss	0.10	Insider
S ₂₃	X ₂₈	Fail to stuff envelope	0.11	Insider
S₃₂	X₃₆	Lost in destination mailroom	0.13	Insider
S ₄₇	X ₅₃	Malicious “messenger ballots”	0.10	External
S₅₈	X₆₁	Debate and vote parties	0.12	External
S₆₄	X₆₅	Failure to sign correctly	0.13	Voter Error
S ₆₆	X ₆₇	Failure to bundle correctly	0.11	Voter Error

- No new threats identify as high concern
- *Quick move to mail-based voting due to COVID-19 does not necessarily make the process less safe*
- Threats in bold are most likely for branch

Case Study Takeaways

- Consider likelihood of threat
- Attack trees can frame a security problem
- Majority of threat scenarios are tied to insider actions
- Extends into future as mail voting will continue to be used
 - Mail-based voting not as attractive for the adversary
 - Increases voter access
 - Consider U.S. voting policy and proposed legislation
- Greater awareness of where vulnerabilities may exist and relative likelihood
 - Enable officials to apply security measures more effectively and efficiently


Managing Insiders

- Proactive training
- Assist with policy compliance
- System design and collaboration in policy design
- Continuous improvement
- Training and awareness to identify and mitigate
- Trusted insider empowered to become part of the solution

Example: Elections Security

- Poll worker training
- Sections
 - Background/Introduction
 - Equipment Use
 - Cyber Threats
 - Insider Threats
 - Physical Threats
- Self Assessment Questions
- Certificate of Completion
- Timing: About a week before the election
- Online, at home

Security Training for Election Judges - Ensuring Pollbook Security



Cyber Threats

In this section, we will work to reduce the chances of a cyber threat within our polling locations.

As an Electronic Pollbook/Check-In Judge, you can reduce the chance of unauthorized equipment/data tampering through remote access using electronic devices in the polling location.

You can reduce cyber threats by:

- NOT using your cell phone or any other electronic device while at the polling location. Cell phone/technology usage is PROHIBITED for voters and Election Judges in the polling place.
 - Use of any technology poses a silent but dangerous cyber threat to our elections and must be removed IMMEDIATELY.
- Being aware of suspicious and/or adverse behavior and actions.
- Watching over other Election Judges, observers, voters, and election material.
- Providing assistance ONLY when you are available.
- Notifying the Chief Judge of ANY AND ALL suspicious or adverse behavior or actions from fellow Election Judges, observers, voters, etc.
 - Individuals posing as Election Judges may attempt to tamper with election equipment/processes.

Cyber Threat Assessment

You notice a fellow Electronic Pollbook Judge texting under the table with their cell phone. What should you do?

Politely ask them to put their phone away.

Check Answers

- 1 Background
- 2 Introduction
- 3 Equipment Management
- 4 Cyber Threats
- 5 Insider Threats
- 6 Physical Threats
- 7 Final Page

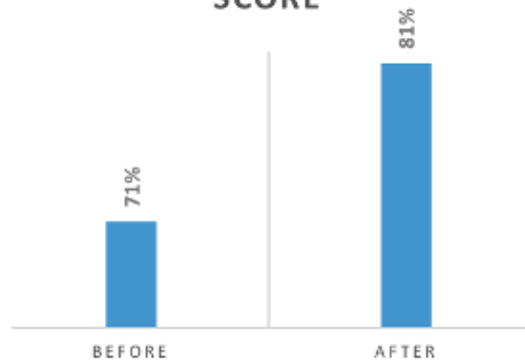
Feedback

Training Works!

- Study to examine poll worker knowledge before and after the training
- Quiz scores increased (statistically significant)
 - Awareness of threat
 - Actions to identify, mitigate, and/or eliminate threats
- Usable and accessible

Electronic Pollbook

AVERAGE PARTICIPANT
SCORE



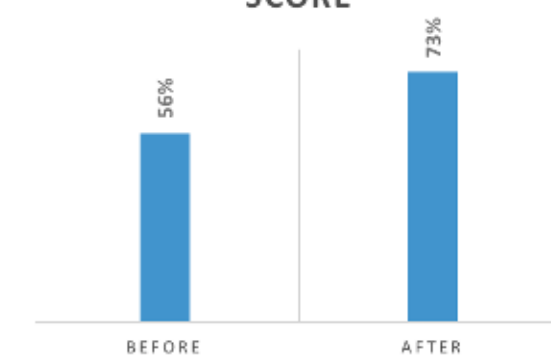
Provisional Voting

AVERAGE PARTICIPANT
SCORE



Scanning Unit

AVERAGE PARTICIPANT
SCORE



"I am a provisional judge but learned from the questions a lot of information that [Electronic] Pollbook and other judges must perform at the election polls."

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- Research Participant

Managing Insiders in the Future

- **Behavior intent**
 - Ties to metrics for insider threat
- **Security Behaviors Intentions Scale (SeBIS)**
 - Egelman and Peer (2015)
 - Egelman, Harbach, Peer (2016)
- Accepted by usable security community to create characterizations
- Choosing passwords, securing devices, updating protocols, proactive awareness
- 16 questions, 5-point Likert scale
- Measure participant intentions and how those intentions may vary
- Does not measure or predict behaviors

Models for Behavior Intent

- Quantify uncertainty level in personal security intentions
 - Information sharing and patterns
- Identify extent intent connects to pattern of another variable (intention)
 - No presumption of correlation
- Identify infrastructure design actions needed
 - Address poll worker behavior, nature of intent, corresponding risk
 - Low resource environments
- Know your insider!

Proactive Modeling Impacts

- Artificial intelligence (AI) and machine learning (ML)
- Establish baseline patterns of behavior
- Use prediction capabilities to detect potential anomalies
 - Metrics
- Immediate concerns of profiling
- AI/ML good for quick classification and potential detection
 - Absent of human intervention
 - Human is still part of the process

What's the Root Cause Problem?

- **Build policies and solutions to address**
- **Misinformation can detract from the root cause problem**
- **Case study election model**
 - **Models predicted what happened in U.S. Presidential Election**
 - **Very little fraud, secure process**
- **Need to think beyond the discourse and ways we've always solved these problems**
- **What are the root causes? How much risk willing to take on?**
- **How do we build cultures of security?**

Questions and Discussion

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